



Agenda

Section 1. FY16 results in a nutshell

Section 2. FY16 results - Group performance

Section 3. 3YBP concluded - where we are

Section 4. Closing remarks - what's next

Annexes

- 1. FY16 results quarterly segmental focus and reporting tables
- 2. Asset quality details by business as at June 2016

FY16. Another good year, in a tough environment

Growth in loan book associated with improved asset quality and high coverage ratios

Consolidation of highest-ever top line despite 3 out of 4 really tough quarters for macro-events

Growth in NII (up 6%) unparalleled by other Italian banks

Growth in GOP (up 11%)

AFS equity disposals of €300m

Growth in net profit despite ~€100m of "systemic" costs

Consolidated capital and healthy profitability ratios

Strong results in stress test impact of adverse scenario limited to 94bps, CET1 to 11.46%¹

Revenues flat at €2,047m GOP risk adj. up 11% to €736m Net profit up 2% to €605m ROTE at 7.4% Loans up 4% in CIB, 9% in RCB
Gross NPLs down 10%
Coverage ratio up to 54%
Texas ratio at 16%

CET1 phase-in at 12.1%
CET1 fully-phased at 12.6%
EPS up 2% to €0.69
DPS up 8% to €0.27





Last 3M. Revenues and net profit up, by 5% and 34%, RWA down 10%

In last quarter Mediobanca has successfully achieved:

Growth in revenues

Resilient NIIdue to corporate/retail diversification

Growth in fees driven by IB and WM

Growth in net profit

Declining NPLs and bad loans both in stocks and as % of loans

Material reduction in RWAs

Revenues up 5% to €528m

NII at €300m the highest-ever level

Fees up 4% to €114m

Net profit up 34% to €162m

NPLs ("deteriorate")
- gross and net down 4%

- down to 2.9% of tot. loans

Net bad loans ("sofferenze")
- gross down 6%

- down to 0.7% of tot. loans

Group RWAs down 10% to €53.9bn, still fully on STD models

CIB RWAs down 7% to €31.2bn due to mkt risk optimization

RCB RWAs up 8% to €13.9bn

PI RWAs down 42% to €6.6bn due to pre-loading 50% of AG stake



Growth achieved, leveraging on distinctive Mediobanca DNA

These results have been reached by leveraging on:

Sustainable and profitable business model
focused on three specialized-diversified banking businesses
working efficiently in a
low-growth GDP and all-time low interest rate scenario

Distinctive asset quality (Texas 16%) in both EU and ITA landscape

Strong capital ratios
fully loaded CET1 >12%
in all time horizon and regulatory scenarios

High leverage ratio (10%)

Low cost/income ratio (44%)

High single-digit profitability (ROTE > 7%)



Agenda

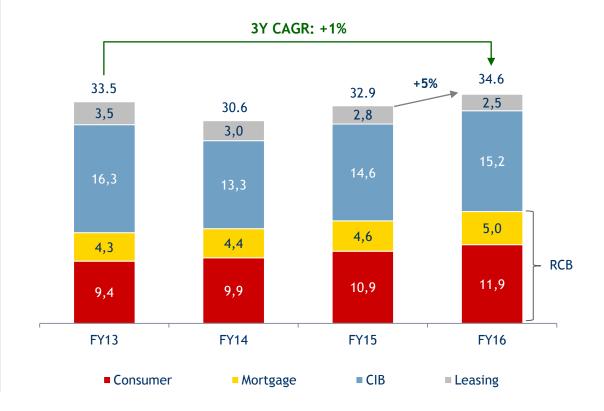
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- ◆ FY16: loans up 5% to €34.6bn driven by all divisions
 - CIB: up 4% with good new business matched by cautious risk appetite
 - Consumer business up 9%, preserving margins and profitability
 - Retail up 9% driven by residential market rebound
 - Leasing down 10%, downsizing ongoing
- ◆ 3YCAGR up 1% in a very adverse corporate lending macro-environment
- Mix trend: RCB contribution up from 40% up to current 48% (51% including imminent Barclays coming consolidation)

Group loans trend by division (€bn)



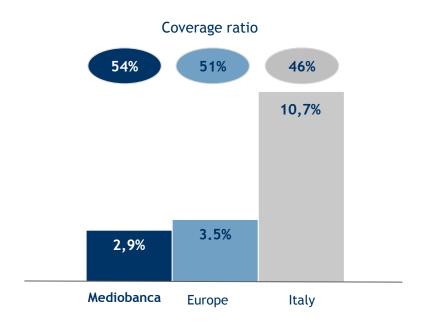


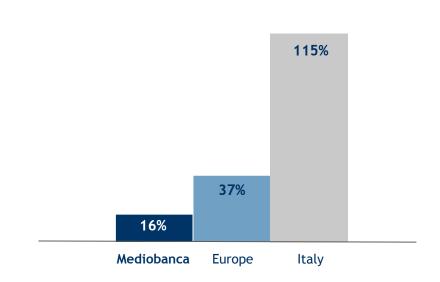
... preserving MB distinctive asset quality (in ITA & EU scenario) ...

FY16 results as at 30 June 2016 - MB Group Section 2

Net NPLs: % of total loans and coverage ratio (%)

Texas ratio (Net NPL / CET1, %)





- Distinctive asset quality in Mediobanca preserved due to very conscious risk appetite:
 - ◆ CIB: indepth knowledge of Italian entrepreneurial scenario, focus on mid-large caps, no exposure to real estate
 - ◆ Consumer lending: strong pricing capabilities developed over 60 years of activity, proprietary scoring systems built up through the cycles
 - Mortgages: low loan/value approach

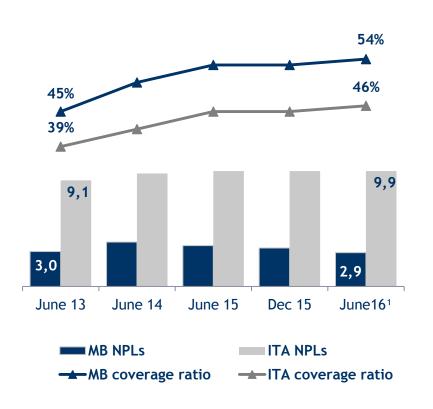
... unparalleled by other ITA banks in terms of size and trend

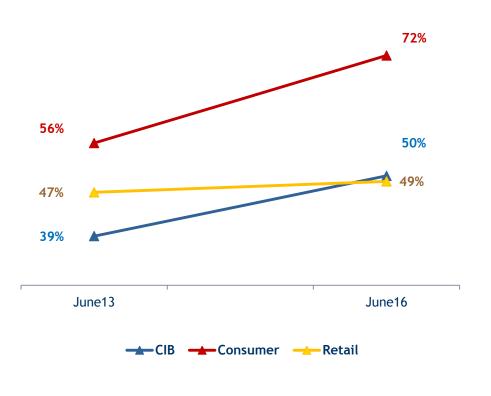
FY16 results as at 30 June 2016 - MB Group

Section 2

NPLs: MB vs ITA banks (% on loans, coverage ratio)

Mediobanca: coverage by division (%)





- ◆ NPLs (% on loans): stable at ~3% over last 3Y for Mediobanca, 1/3 of ITA banks (~10%)
- ◆ NPLs coverage: up to 54% for MB, to 46% for ITA banks
- Coverage ratios up in all segments



¹ Figures as at June16 for Mediobanca, Dec15 for ITA banks (Bank of Italy)

Growth in funding at reduced cost

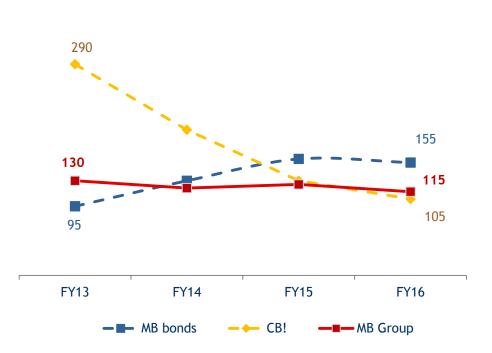
FY16 results as at 30 June 2016 - MB Group

Section 2

Group funding trend by category (€bn)

3Y CAGR: -4% 51.3 +8% 45.9 45.8 6,1 42.7 6,2 7,5 9,1 7,9 5,5 5,0 5,5 25,9 22,6 21,1 19,7 11,9 11,5 10,7 9,6 FY13 FY14 FY15 FY16 CB! retail deposits MB bonds ECB Banks & Other

Average stock cost of funding ("CoF", bps vs Eur3M)



- ◆ FY16: group funding has returned to growth (up 8%), after 2Y of optimization
- ◆ Group funding optimized in terms of size and mix (~45% bonds, ~25% CheBanca!, ~30% from ECB/banks/others)
- Cost of funding reduced in all sources

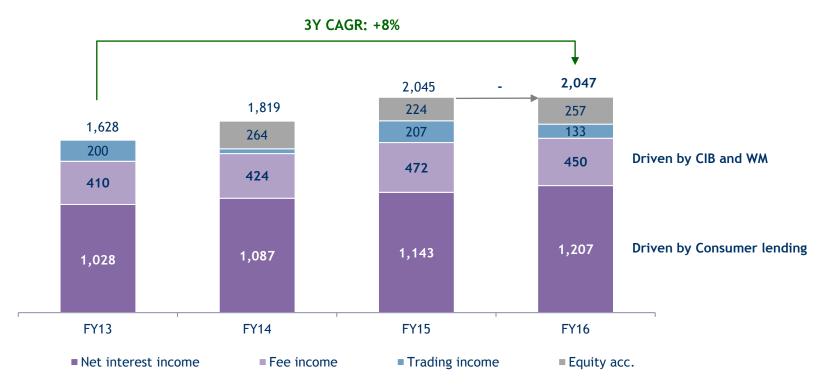


Highest-ever top line consolidated, effective business diversification

FY16 results as at 30 June 2016 - MB Group

Section 2

Group revenues trend (€m)



- FY16 reflects a consolidation of 2015's highest-ever top line (> €2bn) even though 3 out of 4 quarters suffered as a result of market shocks (Chinese crisis in 3Q15, concerns over Italian banks' solidity in 1Q16, Brexit in 2Q16)
- ◆ Outstanding mid-term performance: 3Y CAGR +8% driven by NII growth (3Y CAGR: +5%) and resilient fee income
- ◆ These results were achieved due to effective corporate-retail diversification

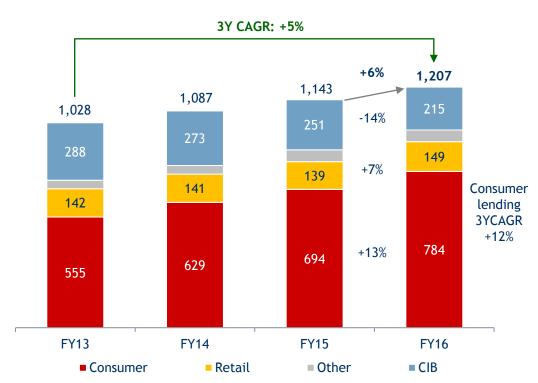


Spectacular NII growth (>€1.2bn) driven by Consumer lending

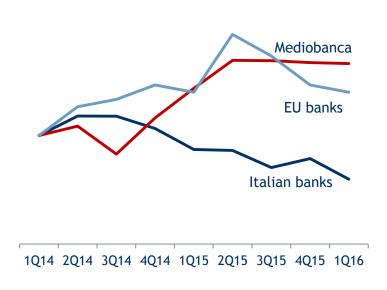
FY16 results as at 30 June 2016 - MB Group

Section 2

Group NII trend (€m)



NII trend: MB vs IT banks¹ and EU banks² (100 rebased)



- ◆ FY16: growth in NII (up 6%) for the fourth year in a row; consumer lending up 13%, the Group performance driver
- ◆ MB NII unparalleled performance in the Italian landscape, both in short and medium term
- NII up 5% in the last 3Y, despite all-time low interest rates, due to spectacular consumer lending growth (3Y CAGR: +12%)



¹ IT banks: MB Securities coverage of 10 Italian banks

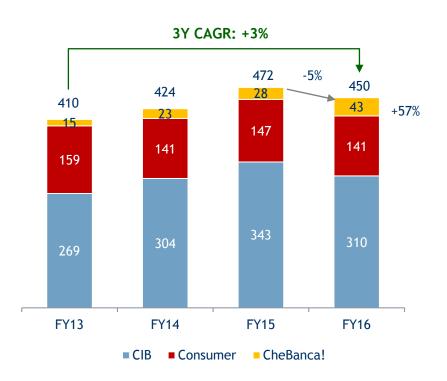
² EU banks: 30 largest banks, source Bloomberg

Fee income resiliency at Group and CIB levels, WM growing

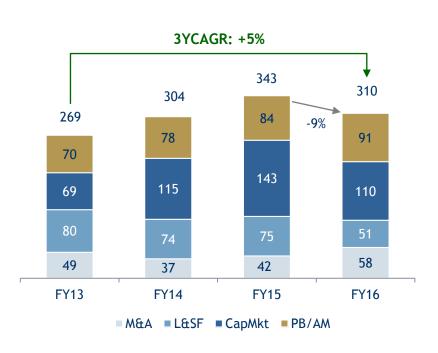
FY16 results as at 30 June 2016 - MB Group

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Group fee income trend (€m)



CIB fee income trend (€m)



- FY16: Group fee income down 5% to €450m, with growing contribution (€43m) from AUM, up 57% YoY, doubled in 2Y. Consumer finance penalized by stricter regulation on cross-selling, CIB resilient in a flattish IB market¹
- Last 3Y CAGR positive by 3% for the Group and by 5% for CIB, confirming business model resiliency
- AUM contribution to be further boosted in near future by Barclays consolidation (expected from Sept16)



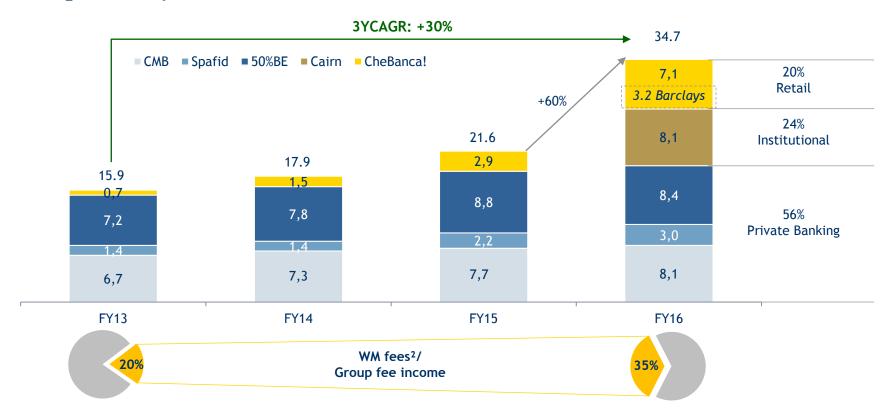
¹ Source: McKinsey. Global Banking Revenues Pool in EU, corporate with turnover>€250m, flat at €80bn il last 3Y

WM in MB group: size, visibility and fee contribution enhanced

FY16 results as at 30 June 2016 - MB Group

Section 2

MB WM composition by business (€bn)



- In last 3Y Group AUM/AUA size has more than doubled, from €16bn to €35bn, driven by internal growth (additional €8bn) and acquisitions (Cairn and Barclays,¹ additional €11bn)
- ◆ Fees from WM¹² up to 35% of Group fee income, the latter now more diversified, stable and visible

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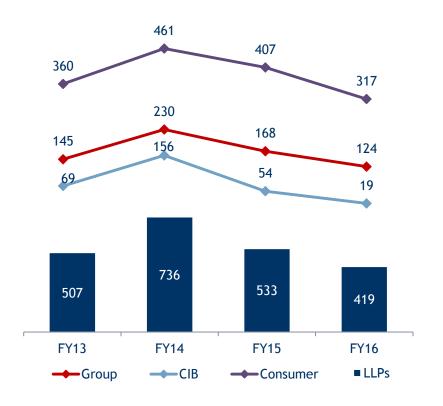
¹Barclays expected to be consolidated from Sept16 ²Sum of CheBanca!, Barclays, Cairn Capital and Private banking

Deflated CoR coupled with increased coverage

FY16 results as at 30 June 2016 - MB Group

Section 2

LLPs and cost of risk by segment (€m, bps)



NPLs ("deteriorate"), Unlike to pay ("incagli e ristrutturati"), Bad Ls ("sofferenze")

Net stock - €m	June15	March16	June16
<u>NPLs</u>	1,152	1,055	1,017
NPLs/CT1 (Texas)	16%	14%	16%
NPLs /loans	3.5%	3.0%	2.9%
NPLs coverage ²	53%	54%	54%
Unlike to pay Ls	798	740	711
UTP Ls/loans	2.4%	2.1%	2.1%
UTP Ls coverage	49%	47%	48%
Bad Ls ¹	259	248	255
Bad Ls/loans	0.8%	0.7%	0.7%
Bad Ls coverage ²	66%	69%	67%
<u>In Bonis Ls</u> coverage	0.8%	0.9%	1.0%

- ◆ FY16: group CoR down to 124 bps, coupled with increased coverage (NPLs 54%, UTP 48%, BadLs 67%, In Bonis 1%)
- ◆ Group provisions at €419m, down 21% on FY15



^{1 ~ €70}m third parties bad loans acquisitions by Creditech (bad loans servicer) included

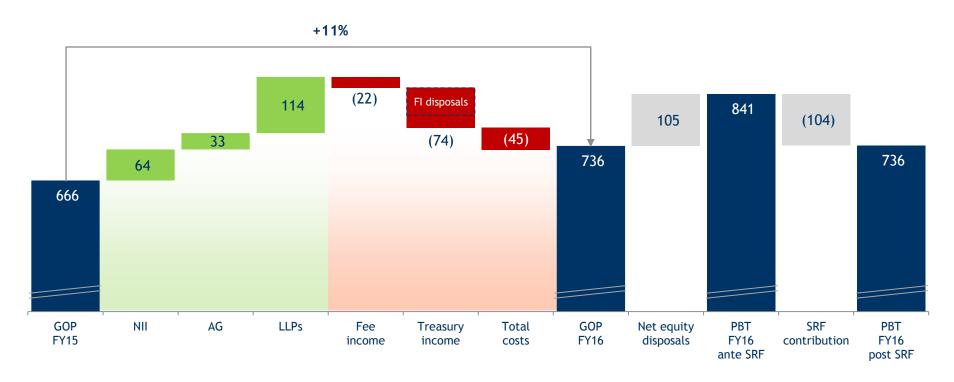
² Creditech excluded

GOP up 11% in FY16

FY16 results as at 30 June 2016 - MB Group

Section 2

MB Group FY16 operating profit¹ (€m)



- FY16: operating profit up 11% to €736m due to growth in revenues and reduction in LLPs
- ◆ Trading income suffered as a result of lower FI income disposals
- ♦ €104m of "systemic costs" (€86m to Resolution fund and €6m to Guarantee fund) offset by gains from disposals

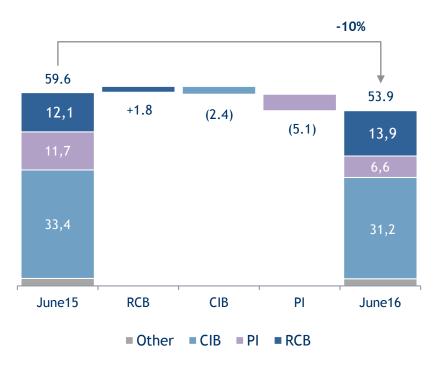


CET1 at 12.1% with RWA optimization and 50% of AG pre-loaded

FY16 results as at 30 June 2016 - MB Group

Section 2

RWA trend by division (€bn)



CET1 phase-in trend (bps)



- ◆ CET1 at 12% with strong earning generation and RWA optimization offsetting 50% of AG stake pre-loading¹
 - ◆ RCB RWA up 14% along with the profitable growth of the division
 - ◆ CIB RWA down 7% mainly due to market risk optimization (from €5.9bn to €4.0bn)
 - ◆ PI RWA halved mainly for pre-fully loading of 50% of AG stake deduction

¹ According to the terms of the authorization granted by the Regulator pursuant to Article 471 of the CRR (the so-called "Danish Compromise"), starting from 30 June 2016, the 370% RWA weighting is applied only to a portion of the book value of the AG investment. To comply with the concentration limit of 25% of regulatory capital of the overall exposure to the AG Group (equity, lending, derivatives, etc.) €1,286m of the AG investment is deducted directly from CET1 and TC

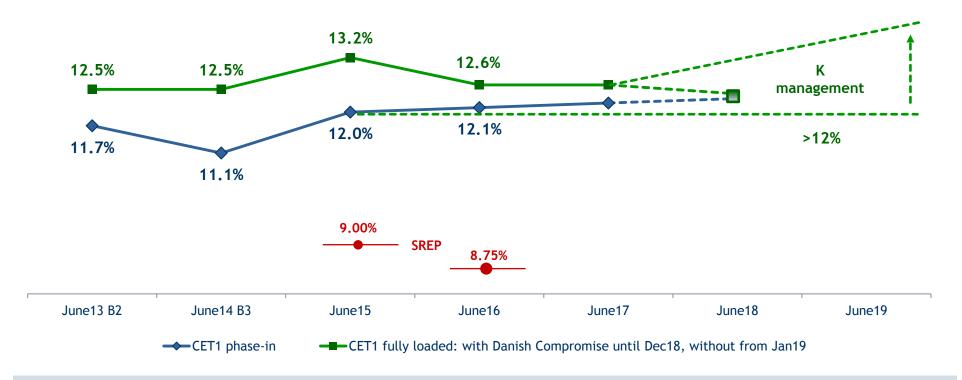


Changes in regulation fully addressed: CET1 at all times well > 12%

FY16 results as at 30 June 2016 - MB Group

Section 2

CET1 ratio trend (%)



- Changes in regulation (Danish Compromise ends, Basel IV, IFRS9) fully addressed in the next 3Y
- ◆ Active capital management: CET1 fully loaded ratio well >12% in all times-regulatory scenarios with
 - ◆ In the past 3Y: i) earnings creation, ii) AFS equity disposals, iii) RWA control, iv) disciplined acquisitions
 - ◆ In the next 3Y: i) earnings creation, ii) AG 3pp stake disposals, iii) AIRB model validation, iv) disciplined acquisitions



Mediobanca: best in class in stress test exercise in EU landscape

FY16 results as at 30 June 2016 - MB Group

Section 2

Transitional CET1 capital ratio starting 2015 (%), 2018 (%) and delta to starting 2015 (bps)

EBA sample ¹ (MB excluded)	Dec15	Delta Dec18 advDec15	Adverse Dec18	SREP
Mediobanca	12.40%	-94	11.46%	8.75%
Intesa San Paolo	12.98%	-274	10.24%	9.50%
Banco Popolare	13.15%	-410	9.05%	9.55%
UBI	12.08%	-323	8.85%	9.25%
Unicredit	10.59%	-347	7.12%	10.75%
MPS	12.01%	-1423	-2.23%	10.75%
1st Less impacted - DNB Bank Group (N)	14.31%	-1	14.30%	
2 nd Less impacted - Powszechna Kasa Polki (P)	13.27%	-182	11.45%	
Average GERMANY	17.2%	-537	11.8%	
Average FRANCE	11.8%	-294	8.8%	
Average SPAIN	12.6%	-400	8.6%	

¹ EBA Sample: The stress test exercise was carried out on a sample of 51 banks, selected on the basis of a minimum of EUR 30bn in assets and covering broadly 70% of the national banking sector in the Eurozone, each non-Eurozone EU Member State and Norway. Of the 51 banks, 37 are directly supervised by European Central Bank (ECB)



Group ROTE >7%

FY16 results as at 30 June 2016 - MB Group Section 2

		FY13	FY14	FY15	FY16
GROUP	ROTE	Neg.	6.4%	7.2%	7.4%
	CET1	11.7%	11.1%	12.0%	12.1%
CIB	ROAC ¹	8%	6%	8%	5%
RCB	ROAC ¹	5%	5%	11%	17%
of which Consumer lending	ROAC1	10%	9%	15%	20%
of which Retail banking	ROAC1	neg.	neg.	neg.	5%
PI	ROAC ¹	46%	36%	24%	18%

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Shareholders' remuneration: DPS at €0.27, up 8%

FY16 results as at 30 June 2016 - MB Group

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€	FY14	FY15	FY16	Δ 16/15
EPS	0.54	0.68	0.69	+2%
Cash DPS	0.15	0.25	0.27	+8%
BVPS	9.0	9.9	9.9	-
Total dividend paid	127m	213m	231m	+8%
Shares number	861m	867m	871m	-
Stated payout	27%	36%	38%	+2pp
Group net profit	465m	590m	605m	+2%
Retained earnings	338m	377m	374m	-1%
CET1 ratio	11.1%	12.0%	12.1%	+0.1pp
Yield	2.5%	2.8%	4.7%	+1 . 9pp
Price¹ €	6.1	8.9	5.7	-36%

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Mediobanca mission

3YBP concluded - where we are Section 3

Mediobanca aims to be:

a **simpler**, more **valuable** banking group

focused on three growing, specialized banking businesses

delivering sustainable profitability over the cycle

by:



Reducing equity exposure and optimizing use of capital



Investing in banking businesses, mainly fee-generating and k-light activities



Improving asset profitability, maintaining risk and quality control



BP13-16: strategic vision delivered in a much tougher environment

3YBP concluded - where we are Section 3

Simplify business model Reduce equity exposure In last 3Y €1.5bn disposals, with €0.5bn capital gains

Low earnings visibility due to AFS equity valuation being removed

AG 3pp disposal started, than postponed for market reasons

Assure K strength
Preserve A&L quality

Outstanding asset quality (Texas 16%)

CET1 ratio >12%, Leverage ratio 10%

RWA optimization started

Resume growth
Improve profitability

GOP risk adj. doubled in 3Y (from €370m to €736m)

€1.7bn cumulated net profit created

~€600m dividend distributed

ROTE now >7%

Invest in fee-generating/ capital-light businesses AUM size doubled to €35bn equally through organic growth & acquisitions (Cairn and Barclays)

CheBanca! set to become an important fee generator

IB empowered in both domestic and international operations



Divisional BP13-16 strategic guidelines

3YBP concluded - where we are Section 3

CORPORATE & INVESTING BANKING

Confirm validity of specialized, client-oriented business model

Consolidate leadership in Italy, gain visibility in southern Europe

Increase revenues and profitability

CONSUMER BANKING - COMPASS

Manage leadership with a value-driven approach

Maintain high double-digit ROAC

Increase contribution to Group figures

PRINCIPAL INVESTING

Redeploy capital from equity to banking business

Remove low Group EPS/DPS visibility due to AFS equity valuation

Reduce AG exposure

RETAIL BANKING: CHEBANCA!

Focus on wealth management

Stable funding source for MB Group

Definitively profitable



CIB: validity of specialized boutique model confirmed

3YBP concluded - where we are Section 3

Corporate and Private Banking

Specialized, niche, client-oriented business model validity confirmed

Invest in fee-driven, K-light business

ROAC resilient at mid/high single-digit

Key for Group RWA/ROAC optimization

- ◆ Domestic leadership confirmed, recognition empowered in southern EU countries
- ◆ Growth in fees (3YCAGR: +5%) due to diversified client-focused business, with higher contribution of non-domestic and K-light business
- ◆ Non-domestic operations contribution up to 46%
- Risk profile reduced both on the asset and liabilities side
- Private banking: AUM doubled (from €15bn to €28bn) due to organic growth and Cairn Capital acquisition
- ◆ ROAC stable in mid-high single-digit area, hammered by macros, but sustained by resilient client business, superior asset quality and RWA optimization:
 - ◆ NII and treasury income reduced by margin pressure/low yield environment
 - ◆ CoR down from 69 to 19 bps
 - Banking RWA density reduced to 68% (from 78%) in last 3Y

RWA /capital absorption optimization just started, AIRB project in line with targeted adoption in 2017



Principal Investing: equity exposure definitively reduced

3YBP concluded - where we are Section 3

Principal Investing

Group EPS & DPS low visibility due to AFS equity valuation definitively removed

Redeploy capital investing in banking businesses

Ass.Generali role in MB Group

- ◆ AFS portfolio shrunk by €1.5bn BV, with €0.5bn capital gains
 - ◆ FY14: €840m disposals, with €240m capital gains
 - ◆ FY15: €290m disposals, €120m capital gains
 - ◆ FY16: €310m disposal, €100m capital gains
- ◆ AG stake disposal started in Dec15: 0.2pp (€50m), €20m cap gain
- Capital redeployed invested in banking businesses for organic and external growth
- ◆ Ass.Generali stake: profitable investment in all regulatory scenarios
- Revenues and EPS stabilizer (equity-accounted consolidation), crucial in a depressed-profitability banking scenario
- Source of capital for developing businesses
- ◆ Tougher regulation will reduce EPS/ROE dilution in reallocation process



Consumer banking: countercyclical, growing steadily, high profitable

3YBP concluded - where we are Section 3

Consumer Banking- Compass

Managing leadership with a value-driven approach

- ◆ Top 3 positioning in Italy (11% mkt share, 17% in personal loans)
- ◆ Enlarged distribution (7K bank branches, up 50% in last 3Y, 164 Compass branches up 4%, new distribution agreement with large retailers)
- ◆ Wide customer base (2.2m)

ROAC up to 20%

◆ Growth in loan book (3Y CAGR: +8%) and NII (3Y CAGR: +12%)

◆ Material improvement in asset quality (NPL/Ls down from 3.9% to 2.2%, NPLs coverage from 56% to 72%, In bonis coverage from 0.2% to 2.0%)

- Net profit more than doubled to €171m
- ROAC doubled to 20%

Growth driver for MB Group

Compass contribution to MB Group in last 3Y:

◆ NII: from 54% to 65%

◆ GOP: from 33% to 36%

◆ Loans: from 28% to 34%



Retail Banking: CheBanca! definitively a profitable wealth manager

3YBP concluded - where we are Section 3

Retail banking - CheBanca!

DNA changed:

from deposit gatherer to wealth manager

ROAC up to 5% on standalone basis

Barclays¹ acquisition: transforming deal still to be exploited

CheBanca!:
pivotal for MB Group
scaling up
WM business

- ◆ Recognized innovative multichannel operator in Italy
- "Human" digital robot-advisory model launched
- Wide client base to be leveraged, with high customer satisfaction
- Raised €4bn AUM in 3Y €1bn in FY16, preserving deposits at €10bn
- ◆ ROAC: from negative to 5%, with fees doubled to €43m and growing NII
- Barclays acquisition: transforming deal for CheBanca!
 - Customers up 40% (to 770K)
 - ◆ AUM up 80% (to €7.2bn)
 - ◆ Total revenues up 40% to ~€270m
- ◆ CheBanca! contribution to MB Group in last 3Y (including Barclays):
 - ◆ AUM: from nil to 20%
 - ◆ Fees: from 4% to 15%
 - ◆ Revenues doubled (from €140m to €270m)

Deal closing expected by August-September 2016

Figures: for 12m as at June16, accounted for by CheBanca! as estimates for Barclays perimeter



¹ "Barclays acquisition": in December 2015 CheBanca! and Barclays Bank PLC ("Barclays") signed an agreement for the acquisition of a selected perimeter of Barclays retail Italian business by CheBanca!.

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MB: distinctive DNA and unique positioning create base for growth

Closing remarks: what's next

No business model reshuffle needed

No asset quality concern

No capital/leverage ratio concern

No cost restructuring concern

No litigation or reputational issues

Set for growth in all businesses



What's next

Closing remarks: what's next

Section 4

CIB

Business resilience coupled with RWA and cost optimization

CONSUMER

countercyclical, steady growth, high profits

CheBanca!

Set to become an important fee generator

PI

Disposals continuing

- Revenues: client business fees resilience, opportunities in M&A and ECM businesses; NII hammered by lower Euribor expectations
- ◆ First beneficiary of function revision process between holding company and CIB: like-for like ROAC 2016 up to 8%
- Key for Group RWA optimization
- Managing leadership for driving up revenues and net profits at constant high ROAC
- ◆ Still driver of Group NII and GOP growth
- ◆ Deliver execution of Barclays deal, extracting value
- ◆ Pivotal for MB Group scaling up WM business
- ◆ AFS stake: equity disposals to be continued
- ◆ AG: commitment for 3pp disposal confirmed, opportunistic timing

Update on strategic guidelines and 3Y targets in autumn 2016







Annexes

1. FY16 results - quarterly segmental focus and reporting tables



MB Group: A&L by quarters

FY16 results - quarterly segmental focus and reporting tables

Annexes

A&L - €bn	June16	Mar16	Dec15	Sept15	June15	Δ QoQ ¹	Δ YoY ¹
Funding	45.9	45.5	44.3	44.2	42.7	+1%	+8%
Bonds	21.1	21.1	20.8	20.6	19.7	-0%	+7%
Retail direct deposits	10.7	10.4	10.4	10.5	9.6	+3%	+11%
ECB	5.0	5.5	5.5	5.5	5.5	-9%	-9%
Others	9.1	8.5	7.6	7.6	7.9	+7%	+15%
Loans to customers	34.6	34.8	33.0	32.5	32.9	-1%	+5%
Wholesale	14.1	14.7	13.2	13.1	13.7	-4%	+3%
Private banking	1.1	1.0	1.0	0.9	0.9	+10%	+18%
Consumer	11.9	11.7	11.4	11.1	10.9	+2%	+9%
Mortgage	5.0	4.9	4.8	4.7	4.6	+3%	+9%
Leasing	2.5	2.6	2.6	2.7	2.8	-3%	-10%
Treasury+AFS+HTM+LR	16.3	15.5	16.0	16.7	14.8	+5%	+10%
RWAs	53.9	60.0	58.8	59.0	59.6		
CET1 ratio: phase-in (%)	12.1%	12.5%	12.4%	12.5%	12.0%		
TC ratio: phase-in (%)	15.3%	15.7%	16.1%	15.3%	14.9%		

^{1.} QoQ = June16/March16; YoY= June16/June15



MB Group: A&L last 4Y

FY16 results - quarterly segmental focus and reporting tables

Annexes

A&L - €bn	June16	June15	June14	June13
Funding	45.9	42.7	45.8	51.3
Bonds	21.1	19.7	22.6	25.9
Retail direct deposits	10.7	9.6	11.5	11.9
ECB	5.0	5.5	5.5	7.5
Others	9.1	7.9	6.2	6.1
Loans to customers	34.6	32.9	30.6	33.5
Wholesale	14.1	13.7	12.5	15.5
Private banking	1.1	0.9	0.8	0.8
Consumer	11.9	10.9	9.9	9.4
Mortgage	5.0	4.6	4.4	4.3
Leasing	2.5	2.8	3.0	3.5
Treasury+AFS+HTM+LR	16.3	14.8	19.8	21.7
RWAs	53.9	59.6	58.7	52.4
Loans/Funding ratio	75 %	77 %	67%	65%
CET1 ratio: phase-in / fully phased (%)	12.1 / 12.6	12.0 / 13.2	11.1 / 12.5	
TC ratio: phase-in / fully phased (%)	15.3 / 15.9	14.9 / 15.6	13.8 / 14.7	



Group P&L by quarters

FY16 results - quarterly segmental focus and reporting tables

P&L - €m	12M June16	12M June15	Δ YoY ¹	2Q June16	1Q Mar16	4Q Dec15	3Q Sept15	2Q June15
Total income	2,047	2,045	0%	528	503	509	507	530
Net interest income	1,207	1,143	6 %	301	301	302	303	303
Fee income	450	472	-5%	114	109	132	96	111
Net treasury income	133	207	-36%	36	52	20	26	26
Equity accounted co.	257	224	15%	77	41	56	83	91
Total costs	(892)	(847)	5%	(249)	(223)	(223)	(197)	(243)
Labour costs	(441)	(419)	5 %	(121)	(110)	(112)	(98)	(120)
Administrative expenses	(451)	(428)	5 %	(128)	(113)	(111)	(99)	(124)
Gross operating profit	1,155	1,198	-4%	278	280	286	310	287
LLPs	(419)	(533)	-21%	(100)	(94)	(109)	(115)	(123)
Operating profit	736	666	11%	178.3	185.4	177.2	194.9	163.8
Impairments, disposals	105	105	0%	25	(0)	(5)	85	1
Non recurring (SRF contribution)	(104)	(14)		(13)	(20)	(72)	0	(14)
Taxes & minorities	(132)	(167)	-21%	(29)	(44)	(24)	(36)	(27)
Net result	605	590	2%	162	121	77	244	124
Cost/income ratio	44%	41%	+3pp	47%	44%	44%	39%	46%
Cost of risk (bps)	124	168	-44bps	115	111	133	141	151
ROTE (%)	7%	7%	-					

¹⁾ YoY= June16/June15



Group P&L last 4Y

FY16 results - quarterly segmental focus and reporting tables

P&L - €m	12M June16	12M June15	12M June14	12M June13
Total income	2,047	2,045	1,819	1,628
Net interest income	1,207	1,143	1,087	1,028
Fee income	450	472	424	410
Net treasury income	133	207	45	200
Equity accounted co.	257	224	264	-10
Total costs	(892)	(847)	(791)	(752)
Labour costs	(441)	(419)	(379)	(380)
Administrative expenses	(451)	(428)	(412)	(373)
Gross operating profit	1,155	1,198	1,028	876
LLPs	(419)	(533)	(736)	(507)
Operating profit	736	666	292	370
Impairments, disposals	105	105	212	(388)
Non recurring (SRF contribution)	(104)	(14)	(3)	(5)
Taxes & minorities	(132)	(167)	(36)	(153)
Net result	605	590	465	(176)
Cost/income ratio	44%	41%	43%	46%
Cost of risk (bps)	124	168	230	145
ROTE (%)	7 %	7%	6 %	Neg.



CIB results

FY16 results as at 30 June 2016 - MB Group

€m	12M June16	12M June15	Δ YoY ¹	2Q June16	1Q Mar16	4Q Dec15	3Q Sept15	2Q June15
Total income	639	776	-18%	142	179	170	148	153
Net interest income	215	251	-14%	45	52	57	61	66
Fee income	310	343	-9%	71	75	99	65	82
Net treasury income	113	182	-38%	26	52	14	22	6
Total costs	(408)	(385)	6%	(116)	(103)	(102)	(87)	(116)
Labour costs	(236)	(230)	2 %	(68)	(60)	(58)	(50)	(70)
Administrative expenses	(172)	(155)	11%	(48)	(44)	(44)	(36)	(47)
Loan loss provisions	(29)	(75)	-62%	(10)	1	(8)	(11)	(18)
Operating profit	202	316	-36%	16	77	60	50	19
Other	(3)	0		(2)	(1)	1	(1)	1
PBT	200	316		14	76	61	49	20
Net result	134	193	-31%	9	51	50	25	8
Cost/income ratio	64%	50%	+14pp	81%	58%	60%	59 %	76 %
Cost of risk (bps)	19	54	-35bps	27	-2	22	31	51
ROAC	5%	8 %	-3pp					
Loans (€bn)	15.2	14.6	4%	15.2	15.7	14.1	14.1	14.6
Treasury & AFS (€bn)	19.2	16.8	14%	19.2	18.3	18.4	19.2	16.8
AUM private banking (€bn)	27.5	18.7	47%	27.5	27.1	32.6	18.7	18.7
RWAs (€bn)	31.2	33.4	-7 %	31.2	33.5	32.6	33.0	33.4

¹⁾ YoY= June16/June15



Wholesale results

FY16 results as at 30 June 2016 - MB Group

€m	12M June16	12M June15	Δ YoY ¹	2Q June16	1Q Mar16	4Q Dec15	3Q Sept15	2Q June15
Total income	497	644	-23%	104	143	134	116	123
Net interest income	178	218	-18%	35	43	47	52	58
Fee income	219	259	-15%	47	51	76	46	61
Net treasury income	100	167	-40%	21	49	11	18	4
Total costs	(302)	(293)	+3%	(86)	(75)	(77)	(64)	(93)
Labour costs	(173)	(174)	-1%	(49)	(43)	(44)	(37)	(54)
Administrative expenses	(129)	(120)	+8%	(37)	(32)	(33)	(27)	(39)
Loan loss provisions	(29)	(74)	-61%	(11)	1	(7)	(11)	(18)
Operating profit	167	277	-40%	6	69	50	42	11
Other	(2)	1		(0)	(1)	0	(1)	(0)
PBT	165	277	-40%	6	68	50	40	11
Net result	105	157	-33%	4	43	40	17	(1)
Cost/income ratio	61%	46%	+15pp	83%	52 %	57 %	55%	76%
Cost of risk (bps)	20	57	-37bps	30	-3	22	33	54
ROAC	5%	7 %	-2pp					
Loans (€bn)	14.1	13.7	3%	14.1	14.7	13.2	13.1	13.7
Treasury & AFS (€bn)	16.1	14.3	13%	16.1	15.6	15.9	16.7	14.3
RWAs (€bn)	29.3	31.8	-8%	29.3	31.8	31.0	31.4	31.8

¹⁾ YoY= June16/June15



Private Banking results

FY16 results as at 30 June 2016 - MB Group

€m	12M June16	12M June15	Δ YoY ¹	2Q June16	1Q Mar16	4Q Dec15	3Q Sept15	2Q June15
Total income	142	132	7 %	39	36	36	31	31
Net interest income	37	34	11%	10	9	9	9	8
Fee income	91	84	9%	25	24	24	19	21
Net treasury income	13	15	-13%	4	3	2	3	2
Total costs	(106)	(92)	15%	(29)	(28)	(25)	(23)	(23)
Ordinary GOP	36	40	-12%	9	8	10	8	7
Loan loss provisions	0	(1)		1	(0)	(0)	0	0
Other income, one-offs	(1)	(0)		(2)	0	1	0	1
Net profit	30	36	-18%	4	7	10	8	9
Cost/income ratio	75 %	69%	+6pp	76 %	78 %	71 %	74%	76%
ROAC	17%	26%	-9pp					
AUM (€bn)	27.7	18.7	+48%	27.7	27.1	32.6	18.7	18.7
CMB	8.1	7.8	+4%	8.1	7.5	7.8	7.5	7.8
Banca Esperia (50%)	8.4	8.8	-5%	8.4	8.5	8.6	8.3	8.8
Spafid	3.0	2.2	+38%	3.0	2.9	2.7	2.9	2.2
Cairn	8.1			8.1	8.1	13.6		

¹⁾ YoY= June16/June15



Retail and Consumer Banking results

FY16 results as at 30 June 2016 - MB Group

€m	12M June16	12M June15	Δ YoY ¹	2Q June16	1Q Mar16	4Q Dec15	3Q Sept15	2Q June15
Total income	1,117	1,008	11%	304	276	272	265	262
Net interest income	933	833	12%	241	235	230	226	221
Fee income	184	175	5%	62	42	41	39	41
Net treasury income	0	0	-100%	0	(0)	0	0	0
Total costs	(460)	(448)	3%	(134)	(112)	(111)	(102)	(122)
Loan provisions	(377)	(443)	-15%	(87)	(92)	(97)	(101)	(101)
Operating Profit	280	116	141%	83	72	63	62	39
Other	(8)	0		(3)	(0)	(5)	0	0
PBT	272	116	134%	80	72	58	62	39
Net profit	178	80	121%	59	48	30	42	28
Cost/income ratio	41%	44%	-3pp	44%	40%	41%	39%	47%
Cost of risk (bps)	233	298	-65bps	207	225	242	258	265
ROAC	17%	11%						
Direct deposits (€bn)	10.7	9.7	+11%	10.7	10.4	10.4	10.6	9.7
AUM/AUA (€bn)	3.9	2.9	+38%	3.9	3.8	3.6	3.1	2.9
Loans (€bn)	16.9	15.5	+9%	16.9	16.6	16.2	15.8	15.5
RWA (€bn)	13.9	12.2	+14%	13.9	12.9	12.6	12.3	12.2

¹⁾ YoY= June16/June15



Consumer banking: Compass results

FY16 results - quarterly segmental focus and reporting tables

€m	12M June16	12M June15	Δ YoY ¹	2Q June16	1Q Mar16	4Q Dec15	3Q Sept15	2Q June15
Total income	925	841	10%	255	229	223	218	216
Net interest income	784	694	13%	205	198	193	188	184
Fee income	141	147	-4%	50	31	30	30	32
Total costs	(296)	(288)	3%	(92)	(71)	(71)	(63)	(77)
Loan provisions	(360)	(423)	-15%	(82)	(88)	(93)	(97)	(95)
Operating Profit	268	131	+105%	81	71	59	58	44
Other	(8)	0		(3)	(0)	(5)	0	0
PBT	260	131	+99%	78	70	54	58	44
Net profit	171	94	+81%	58	47	27	40	32
Cost/income ratio	32%	34%	-2pp	36%	31%	32%	29%	35%
Cost of risk (bps)	317	407	-90bps	280	305	332	353	354
ROAC	20%	14%	+6pp					
New loans (€bn)	6.4	6.2	+3%	1.7	1.6	1.6	1.5	1.6
Loans (€bn)	11.9	10.9	+9%	11.9	11.7	11.4	11.1	10.9
RWAs (€bn)	11.8	10.2	+15%	11.8	10.9	10.7	10.4	10.2

¹⁾ YoY= June16/June15



Retail banking: CheBanca! results

FY16 results - quarterly segmental focus and reporting tables

€m	12M June16	12M June15	Δ YoY ¹	2Q June16	1Q Mar16	4Q Dec15	3Q Sept15	2Q June15
Total income	192	167	+15%	49	47	49	48	46
Net interest income	149	139	+7%	36	37	37	38	37
Fee income	43	28	+57%	13	10	11	9	9
Total costs	(163)	(161)	+2%	(42)	(41)	(41)	(39)	(45)
Labour costs	(66)	(61)	+8%	(17)	(17)	(16)	(16)	(17)
Administrative expenses	(97)	(100)	-2%	(25)	(24)	(25)	(23)	(29)
Loan provisions	(17)	(20)	-19%	(4)	(5)	(4)	(4)	(6)
Operating Profit	13	(14)		3	2	4	4	(5)
PBT	13	(14)		3	2	4	4	(5)
Net profit	7	(14)		1	1	3	2	(5)
Cost/income ratio	85%	96%	-11pp	86%	86%	84%	83%	98%
Cost of risk (bps)	34	45	-11pp	33	37	31	37	54
ROAC	5%	neg.						
Direct deposits (€bn)	10.7	9.7	+11%	10.7	10.4	10.4	10.6	9.7
AUM/AUA (€bn)	3.9	2.9	+38%	3.9	3.8	3.6	3.1	2.9
Mortgages (€bn)	5.0	4.6	+9%	5.0	4.9	4.8	4.7	4.6
RWAs (€bn)	2.1	1.9	+10%	2.1	2.0	2.0	1.9	1.9

¹⁾ YoY= June16/June15

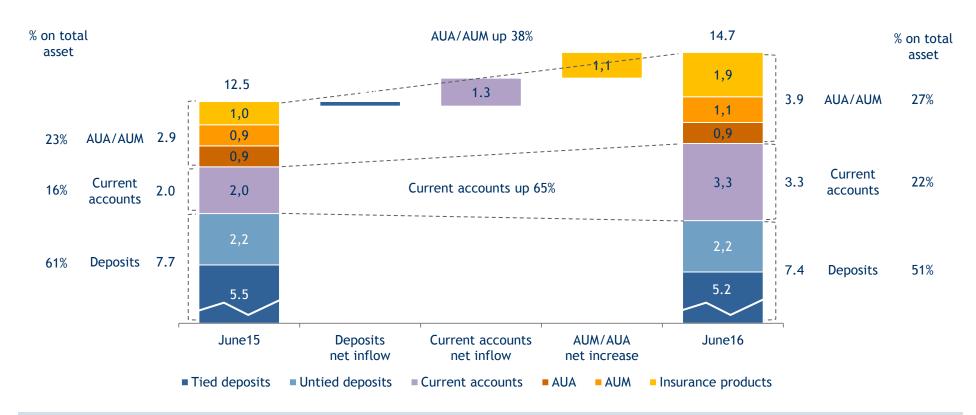


CheBanca! AUM/AUA up 38% (to €3.9bn), fees up 57% (to €43m)

FY16 results as at 30 June 2016 - MB Group

Annex

CheBanca! Customer assets breakdown trend since June 16 (€bn)



- ◆ CheBanca!: shift from deposit-gather to asset-manager model ongoing
- ◆ CheBanca! fee up 57% YoY (to €43m) with
 - ◆ AUM/AUA up 38% to €3.9bn, now representing 27% of total assets
 - ◆ current accounts up 65% to €3.3bn, 22% of total asset



Principal Investing results

FY16 results - quarterly segmental focus and reporting tables

€m	12M June16	12M June15	Δ YoY ¹	2Q June16	1Q Mar16	4Q Dec15	3Q Sept15	2Q June15
Total income	284	254	+12%	90	41	65	89	109
Gains from disposals	120	123	-3%	23	5	3	88	7
Impairments	(18)	(21)	-14%	(1)	(5)	(10)	(2)	(7)
Net result	370	335	+10%	104	38	48	181	102
Book value (€bn)	3.9	4.4	-10%	3.9	4.0	3.9	4.0	4.4
Ass. Generali (13%)	3.1	3.3	-7%	3.1	3.1	3.0	3.1	3.3
AFS stakes	0.9	1.1	-20%	0.9	0.9	0.9	0.9	1.1
Market value (€bn)	3.0	4.4	-32%	3.0	3.6	4.4	4.3	4.4
Ass. Generali	2.1	3.3	-36%	2.1	2.7	3.5	3.4	3.3
RWA (€bn)	6.6	11.7		6.6	11.4	11.1	11.3	11.7
ROAC	17%	24%	-7pp					



Principal Investing: main equity investments

FY16 results - quarterly segmental focus and reporting tables

June 2016	% ordinary share of capital	Book value €m	AFS reserve
Assicurazioni Generali	13%	3,092	n.m. ¹
Atlantia	2.71%	500	198
Italmobiliare	9.5%	66	32
RCS Mediagroup	6.2%	26	6
Other listed equities		48	28
Other unlisted equities		216	25
Total		3.948	289



¹ Equity-accounted

Corporate Centre results

FY16 results - quarterly segmental focus and reporting tables

€m	12M June16	12M June15	Δ YoY ¹	2Q June16	1Q Mar16	4Q Dec15	3Q Sept15	2Q June15
Total income	64	64	1%	15	16	18	16	17
Net interest income	53	55	-3%	12	13	14	14	15
Fee income	11	9	27%	3	3	4	2	2
Total costs	(68)	(57)	19%	(19)	(15)	(19)	(15)	(14)
Loan provisions	(13)	(15)	-12%	(3)	(3)	(5)	(3)	(3)
Net profit	(77)	(24)	220%	(10)	(15)	(49)	(3)	(15)
Cost of risk (bps)	51	53	-2bps	44	43	70	45	42
New loans (€bn)	0.4	0.5	-13%	0.1	0.1	0.1	0.1	0.1
Loans (€bn)	2.5	2.8	-10%	2.5	2.6	2.6	2.7	2.8
RWA	2.2	2.4	-6%	2.2	2.2	2.4	2.4	2.4





MB Group Bad Loans ("sofferenze")

Asset quality details by business as at June 2016

Group net bad loans by segment (June 16)

Net bad loans: €255 m

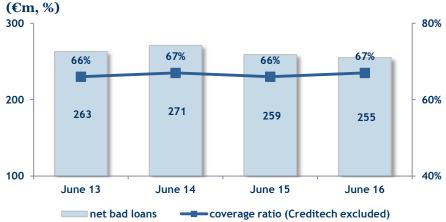
Net bad loans/net loans: 0.7%

WB & Private banking 0%

Consumer credit 34%

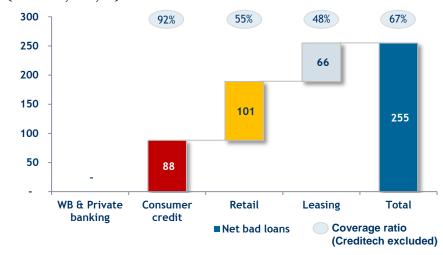
Retail banking 40%

Group net bad loans and coverage ratio trend

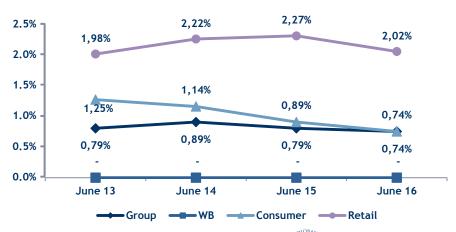


Annexes

Group net bad loans and coverage by segment (June 16, €m, %)



Net bad loans / net loans (%)





MB Group NPLs ("deteriorate")

Asset quality details by business as at June 2016

Group net NPLs by segment (June 16)

Net NPLs: €1.0 bn
Net NPLs/net loans: 3.0%

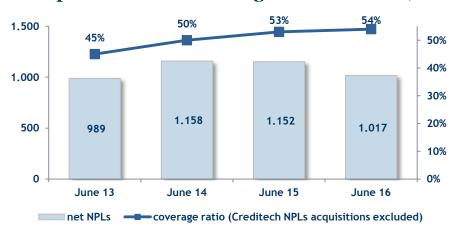
Leasing
23%

WB and
Private
banking
37%

Retail
banking
15%

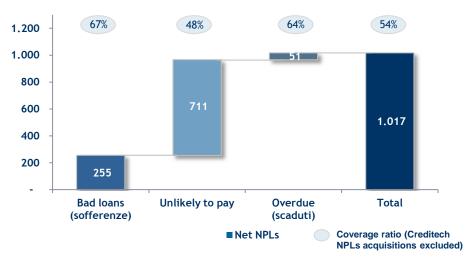
Consumer
credit
25%

Group net NPLs and coverage ratio trend (€m, %)

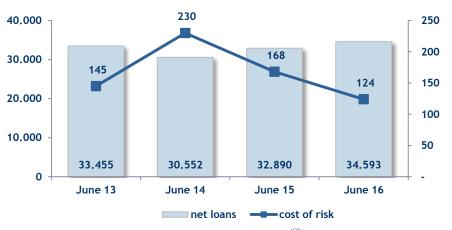


Annexes

Group net NPLs and coverage by category (June 16, €m, %)



Group net loans and cost of risk trend (€m, bps)





Wholesale NPLs

Retail

banking

15%

Asset quality details by business as at June 2016

Group net NPLs by segment (June 16)

WB net NPLs: €0.4 bn
WB net NPLs/net loans: 2.5%

Leasing
23%

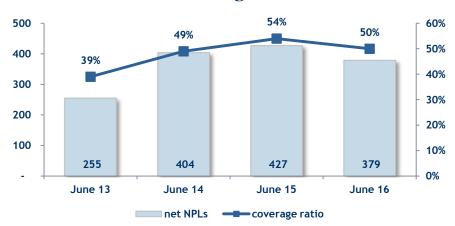
WB and
Private
banking
37%

Consumer

credit

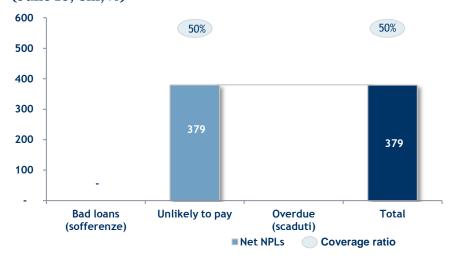
25%

WB¹ net NPLs and coverage ratio trend (€m, %)

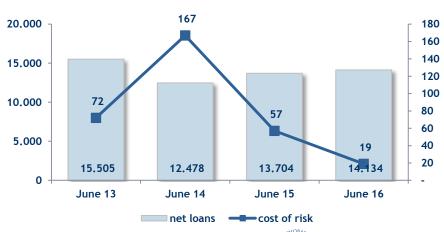


Annexes

WB¹ net NPLs and coverage by category (June 16, €m, %)



WB¹ net loans and cost of risk trend (€m, bps)



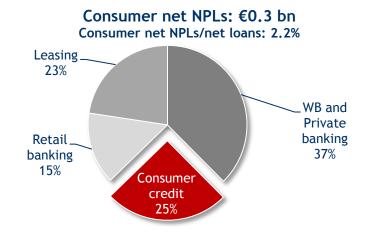




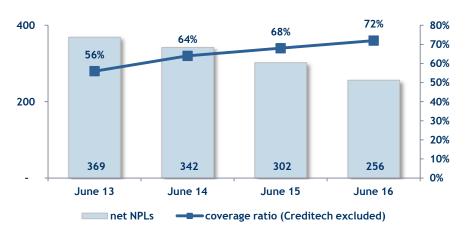
Consumer credit NPLs

Asset quality details by business as at June 2016

Group net NPLs by segment (June 16)

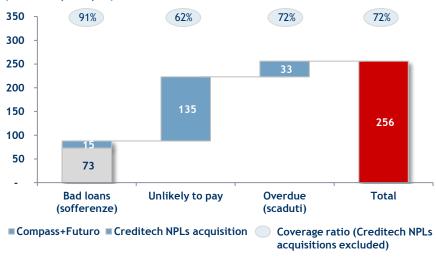


Consumer net NPLs & coverage ratio trend (€m, %)

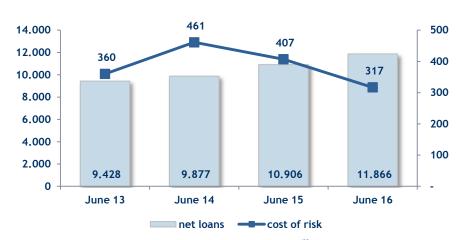


Annexes

Consumer net NPLs and coverage by category (June 16, €m, %)



Consumer net loans and cost of risk trend (€m, bps)



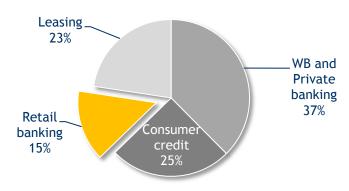


Retail banking NPLs

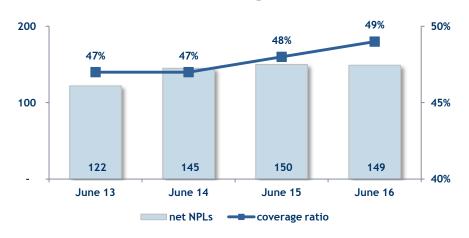
Asset quality details by business as at June 2016

Group net NPLs by segment (June 16)

Retail net NPLs: €0.1 bn
Retail net NPLs/net loans: 3.0%

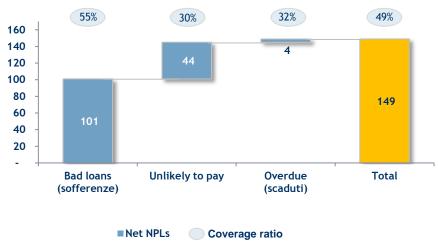


Retail net NPLs and coverage ratio trend (£m, %)

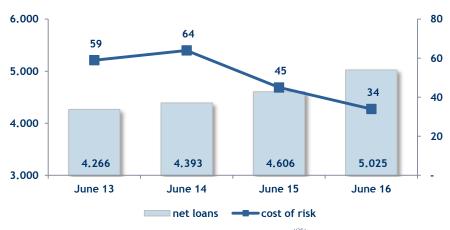


Annexes

Retail net NPLs and coverage by category (June 16, €m, %)



Retail net loans and cost of risk trend (€m, bps)



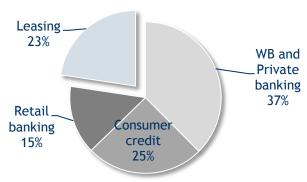


Leasing NPLs

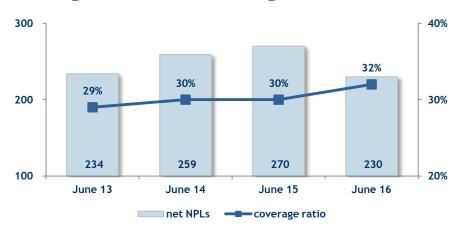
Asset quality details by business as at June 2016

Group net NPLs by segment (June 16)

Leasing net NPLs: €0.2 bn Leasing net NPLs/net loans: 9.2%

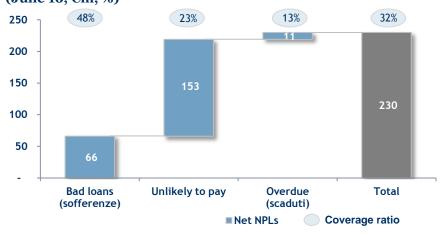


Leasing net NPLs and coverage ratio trend (€m, %)

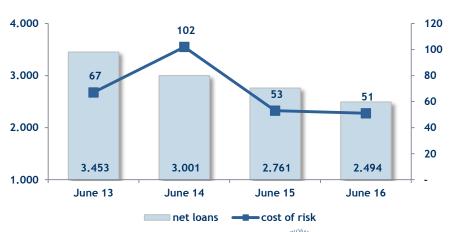


Annexes

Leasing net NPLs and coverage by category (June 16, €m, %)



Leasing net loans and cost of risk trend (€m, bps)





Disclaimer

This presentation contains certain forward-looking statements, estimates and targets with respect to the operating results, financial condition and business of the Mediobanca Banking Group. Such statements and information, although based upon Mediobanca's best knowledge at present, are certainly subject to unforeseen risk and change. Future results or business performance could differ materially from those expressed or implied by such forward-looking statements and forecasts. The statements have been based upon a reference scenario drawing on economic forecasts and assumptions, including the regulatory environment.

Declaration by Head of Company Financial Reporting

As required by Article 154-bis, paragraph 2 of Italian Legislative Decree 58/98, the undersigned hereby declares that the stated accounting information contained in this report conforms to the documents, account ledgers and book entries of the company.

Head of Company Financial Reporting

Massimo Bertolini



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